# Human Capital and Higher Education:

Historical Lessons from the City University of New York (CUNY)

Adam R. Nelson University of Wisconsin-Madison

"Managing Human Capital in World Cities" University of Hong Kong 4 December 2009

# City University of New York (2009)

■ 22 campuses and <u>500,000+</u> degree and non-degree students



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#### ■ Three Eras

- First Era: 1880 1950
- Second Era: 1950 1980
- Third Era: 1980 present

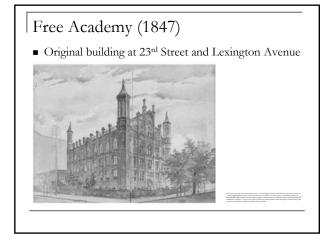
## The Founder

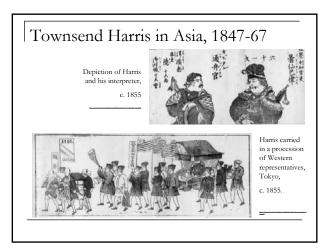
■ Townsend Harris (1808-1878)



"Let the children of the rich and the poor take their seats together . . ."

Portrait commissioned by faculty of the Free Academy, 1855.





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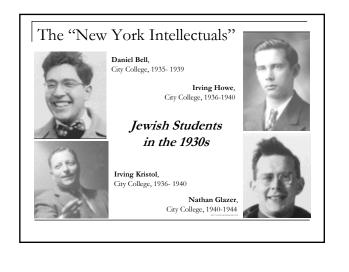
## ■ Three Eras

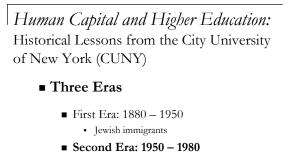
- First Era: 1880 1950
  Jewish immigrants
- Second Era: 1950 1975
- Third Era: 1975 present

# City College of New York (1906)

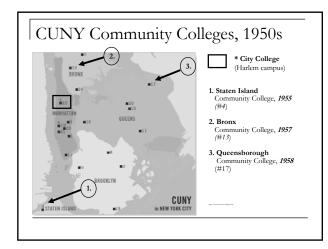
• Neo-Gothic Campus at 137th Street (Harlem)

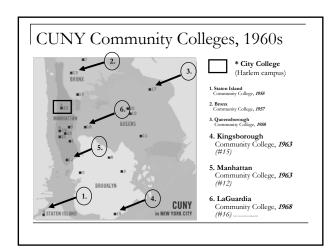


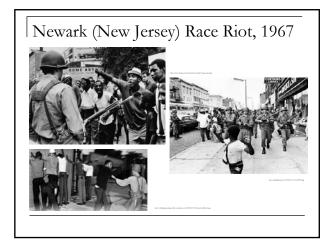


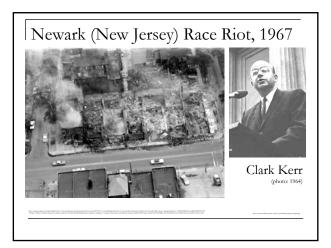


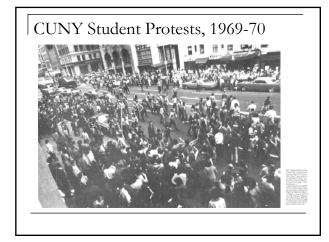
- Black and Spanish-speaking immigrants
- Third Era: 1980 present

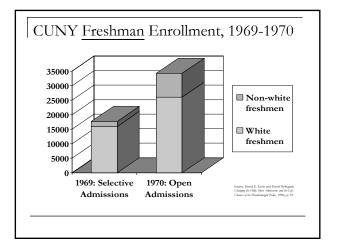


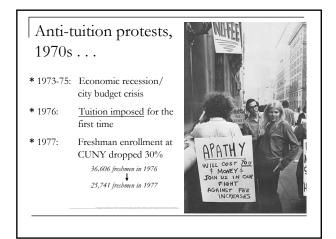


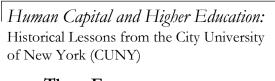






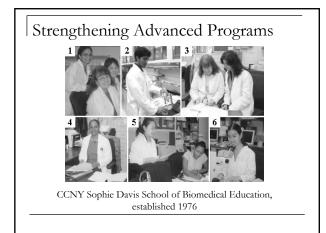


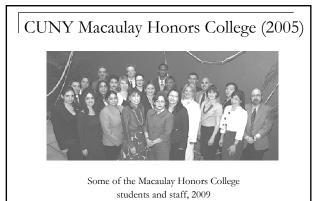




#### ■ Three Eras

- First Era: 1880 1950
  Jewish immigrants
- Second Era: 1950 1980
  - Black and Spanish-speaking immigrants
- Third Era: 1980 present
  - Academically talented immigrants





*Thank you!* Adam R. Nelson Associate Professor Educational Policy Studies and History

Educational Policy Studies and History University of Wisconsin-Madison

anelson@education.wisc.edu