Abstract Reference Number: b02

Author

Kyujin Jung

Title

Do Collaborative Leaders of Nonprofits Actually Build More Ties?: Testing Collaborative Leadership Theory in South Korea

Abstract

This research aims to explore collaborative leadership of nonprofits — broadly defined as a network manager who identifies and engages key partners and resources, develops a strong mission and vision for the network, builds consensus among the various stakeholders — and the degree to which its use in practice results in the building of new ties within a collaborative network. This study builds on the work of the first proposed paper by testing key assumptions of leadership theory using advanced network analysis methods within the context of emergency management networks in South Korea. The results indicate that leaders who engage in collaborative behaviors are indeed more likely to forge ties with metropolitan and/or local governments than other types of organizations. In addition, when analyzing collaborative leadership by individual characteristics, gender and education have no statistical significance but the level of professionalism matters.

Keyword

Collaborative leadership; Network analysis; Emergency Management; South Korea