



ExCEL3 Project (Excellence in Capacity-building on Entrepreneurship and Leadership for the Third Sector) under the Faculty of Social Sciences of The University of Hong Kong, supported by The Hong Kong Jockey Club was officially launched on May 7, 2012.



The Project aims to provide a platform for cross-sectoral multi-disciplinary networking and interaction between the academia and the 6,000 plus non-profit organizations in the third sector of Hong Kong. Through sharing, training and research, the Project seeks to nurture innovation and entrepreneurship, to strengthen the leadership, management, governance and organizational capacity of the third sector, and to build a platform that brings together philanthropy, foundations, and institutional investors with non-government organizations, as well as the academic community.

PROJECT THEMES

In order to determine the scope of project themes, the Faculty of Social Sciences has conducted sharing sessions and consultations with a large array of NGO organizations to identify the following ten project themes:

- Civil Engagement
- Citizenship
- Enhancement of Self-help Groups
- Impact Investing
- Leadership and Governance
- Philanthropy
- Social Entrepreneurship
- Social Impact Assessment
- Social Innovation
- Sustainability

KNOWLEDGE EXCHANGE AND EXECUTIVE TRAINING

Service Institute

Service Institute provides training workshops or seminars to enhance practical knowledge or skills for front-line professionals.

Executive Institute

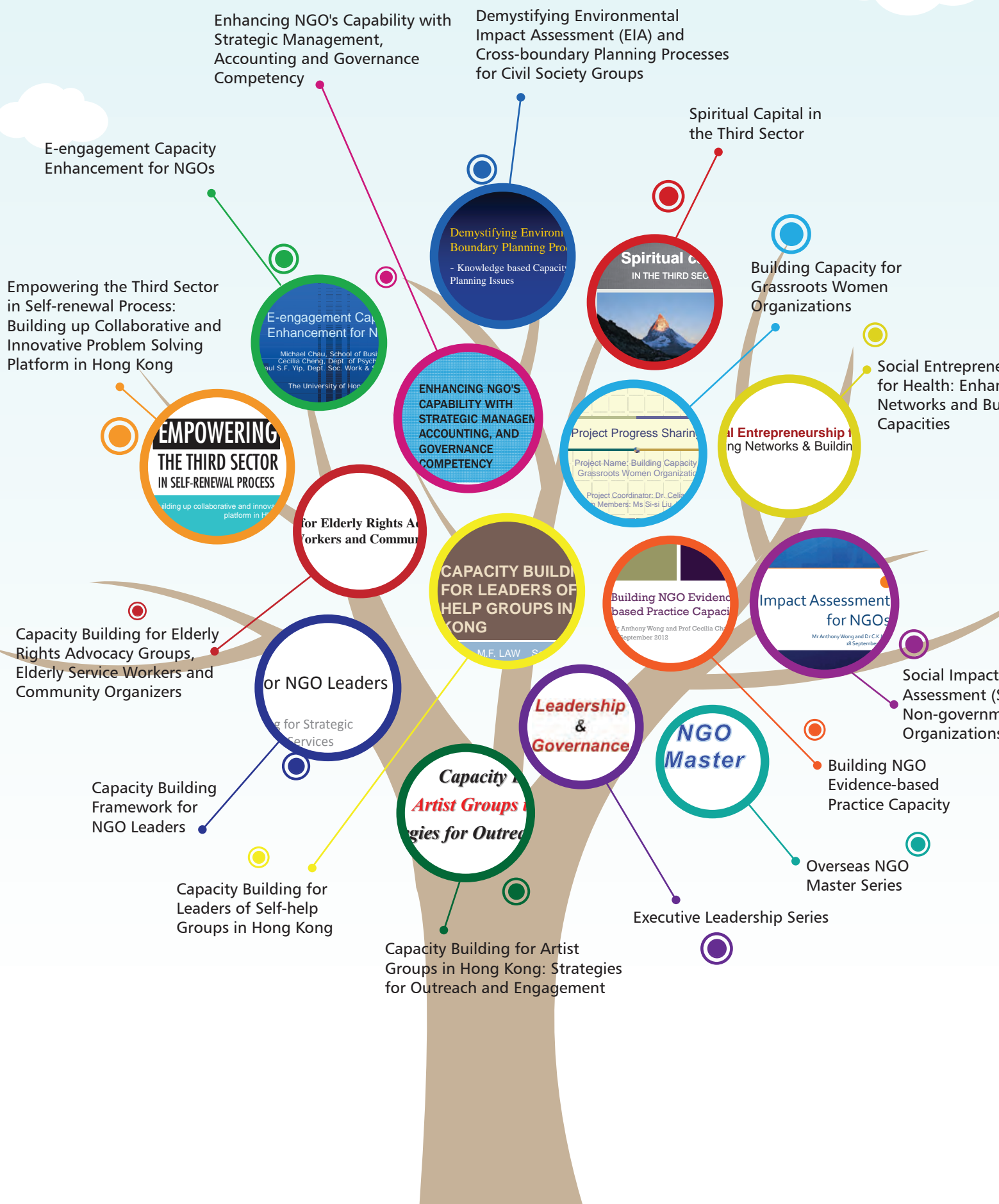
Executive Institute focuses on specific knowledge building, best practice sharing and forum for senior executives.

Community Institute

Community Institute enhances knowledge exchange in the form of symposia and seminars for the interested public.

So far, the number of participants of ExCEL3 activities is more than 2,000 people.

Colleagues from HKU in collaboration with non-profit organizations have developed fifteen network group projects, categorized in accordance with the project themes, into different focuses. The aim of these projects is to enhance the capacity of different NGO sectors systematically through consolidation of local knowledge and best practices, symposia, training workshops and public education (<http://www.socsc.hku.hk/ExCEL3/sjp>).



KNOWLEDGE GENERATION

An important component of the ExCEL3 is to build a Case Bank by gathering data from the third sector in Hong Kong, and other region, taking reference of international experiences and developing teaching cases to illustrate key concepts in NGO management, philanthropy, and public policy.

ExCEL3 is also participating in the Hubert Project, conceived and incubated in the Public & Nonprofit Leadership Center at the University of Minnesota's Humphrey School of Public Affairs. The Hubert Project is an open source project that seeks to provide academics and practitioners with high quality multimedia teaching materials in relation to public affairs. The Hong Kong Council of Social Service (HKCSS) has collaborated with ExCEL3 to define a Corporate Social Responsibility (CSR) index based on the ISO 26000 guidelines.

INTERNATIONAL KNOWLEDGE EXCHANGE

The ExCEL3 team will be presenting research findings at the upcoming Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA) Conference in November in the United States. ExCEL3 is one of the organizers of the Skill-based Workshop for NGO and Social Enterprise of the Social Enterprise Summit 2012.

FUTURE DEVELOPMENT

In the coming years, ExCEL3 will focus more on integrative education, leadership development and an online platform. ExCEL3 is also keeping close track of quality assurance and output evaluation to better gauge the project's output and effectiveness. In order to further reach out and maintain effective dialogues with the third sector, ExCEL3 will launch its e-newsletter in the near future.

ExCEL3 NETWORK

Through the ExCEL3 network, 40 collaborating partners are working closely with the ExCEL3 team on knowledge sharing and generation. Over 170 NGOs are actively participating in ExCEL3 activities; building up an expert hub for capacity building of the Third Sector.

EVENTS HIGHLIGHTS

June 6, 2012

Workshop on Recent Development in Forensic Interviews in Child Sexual Abuse

July 25, 2012

Workshop on the Art and Science of Effective Giving



September 4, 2012

Workshop on the Setup and Operation of Charities: An Outline of the Law

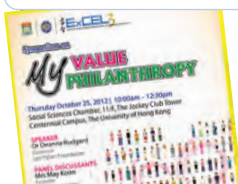
September 21, 2012

Seminar on Is Microfinance Enough to Help the Poor?



October 5, 2012

Symposium on Bereavement: From Treatment to Transformation



October 25, 2012

Symposium on My Value, My Philanthropy

June 8, 2012

Workshop on Social Entrepreneurship and Higher Education: International Trends and Local Challenges

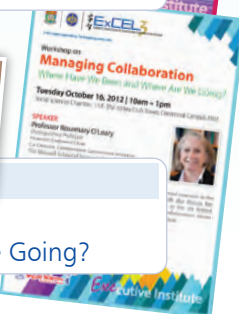
July 26, 2012

Symposium on Next Step to a Better Future: Risks and Opportunities of NGOs in China and Taiwan



September 25, 2012

Workshop on From Urban Planning to Community Building



October 16, 2012

Workshop on Managing Collaboration: Where Have We Been and Where Are We Going?



October 19, 2012

Symposium on Leadership and Sustainability for NGOs